

Executive Management Committee and Transformation Board

Executive Management Committee 5 August to 16 September 2025

The Executive Management Committee (EMC) meets three times a month and covers a range of subjects including progress against our strategic aims, performance monitoring, oversight of risk and significant financial decisions. The meeting is chaired by the Chief Executive Officer and attended by Executive Directors and leads from the clinical care groups. The following provides an overview of some of the key areas considered by the committee this month:

QUALITY & PERFORMANCE	PEOPLE	MONEY & PROPERTY SERVICES	GOVERNANCE & DIGITAL
Assurance			
Quality and safety quarterly report	Safe medical staffing	Monthly finance and capital reports	Internal audit summary
Integrated Performance Report	Safer staffing	Workforce controls report	Organisational risk report
Maternity quality and safety reports	Mutually agreed resignation scheme	Compliance with procurement guidance and legislation	Digital health programme board update
Annual antenatal and newborn screening report	Guardian of safe working hours quarterly report	Annual health and safety reports	
Learning from deaths	Freedom to speak up quarterly report	Delivering year end financial plan	
Infection Prevention and Control quarterly and annual reports	Equality, diversity and inclusion report	Annual Premises Assurance Model report	
Patient experience annual report	Public sector equality duty report		
Transfusion annual report	National Staff Survey approach		
Integrated safeguarding quarterly report			
Equality and quality impact assessment assurance report			
Research & innovation quarterly report			
Clinical effectiveness report			
Mental health update			
Learning disability report			
Approval			
South Bucks and Florence Nightingale Hospice merger	Oliver McGowan Autism & Learning Disability mandatory training	Therapies build feasibility update	Risk and compliance monitoring group report including risks for escalation / deescalation

Revision orthopaedics contract		Emergency Department CT scanner	Community electronic patient record contract extension
Winter plan board assurance		Endoscopy business case	
		Wycombe hospital development programme board terms of reference and project execution plan	

Information

Patient experience annual report	Leng review (physician associate roles)	Monthly capital projects update	Policies ratification report
	Consultant approval quarterly report	Draft planning framework	Minutes or summaries of EMC sub-groups
	Job planning		Draft agenda for next meeting
	CARE Value awards		

Transformation Board July 2025

Transformation Board is an Executive-level meeting with clinical and operational leads from across the Trust and is dedicated to strategic projects and oversight of delivery of the operating plan. It is chaired by our Chief Digital and Transformation Officer and meets on a monthly basis covering transformation portfolio updates, strategic business cases, and quality improvement.

Assurance

Buckinghamshire Executive Partnership priorities
Healthy communities quarterly update
Digital health monthly update
Winter plan
Real time bed management

Approval

Strategy, transformation and improvement governance

Discussion

Medium term planning for financial sustainability

Information

Quality Improvement projects on a page
Final Joint Health and Wellbeing Strategy 2025