

Executive Management Committee and Transformation Board

Executive Management Committee 5–19 March 2024

The Executive Management Committee meets three times a month and covers a range of subjects including progress against our strategic aims, performance monitoring, oversight of risk and significant financial decisions. The meeting is chaired by the Chief Executive Officer and attended by Executive Directors and leads from the clinical care groups. The following provides an overview of some of the key areas considered by the committee this month:

| QUALITY & PERFORMANCE | PEOPLE | MONEY & ESTATES | GOVERNANCE, DIGITAL & BUSINESS PLANNING |
|---|---|--|---|
| Approval | | | |
| Urgent Community Response contract | General Practice Vocational Training Scheme Salary Payments 2024/25 | Asset Sales | Annual Business Plan and Capital Plan |
| Endoscope maintenance contract | | | |
| UpToDate contract renewal | Gold, Silver & Rhythm of the Day | | |
| Onward Care business vase | Cardiology training environment action plan | | |
| Private Patient service development | | | |
| Renewal of security contract for Wycombe & Amersham Hospitals | | | |
| Non-Emergency Patient Transport Service contract 2024/25 | | | |
| Assurance | | | |
| Learning from lives and deaths – People with a learning disability and autistic people (LeDeR) Report | Temporary staffing update | Monthly Finance Report | Organisational Risk Report |
| | Safe Staffing Report | Waivers of Standing Financial Instructions | Compliance with Legislation |
| Integrated Performance Report – Quality Metrics | NHS Equality Diversity & Inclusion Improvement Plan | | Summary of Internal Audit Actions |
| Patient Safety Incident Response Framework updates | People Promise Update | | Business Planning Update |
| | Health & Safety Update | | |
| Care Quality Commission (CQC) Action Plan | Focus on violence and aggression and MSK injuries | | |
| Aseptic Pharmacy Audit | | | |

Information

| | | | |
|-------------------------------|---|----------------------|------------------------------|
| Clinical Ethics Annual Report | CARE value awards | 2024/25 capital plan | Policies Ratification Report |
| BOB ICS Diagnostics Strategy | Appraisals 2024/25 Visit to Walsall Healthcare NHS Trust | | Minutes of EMC sub-groups |

Discussion

Ana Phelps, Consultant Geriatrician and Clinical Chair of Community & Rehabilitation Care Group, presented on Proactive Care and Frailty, and members discussed our plans to establish a programme in collaboration with Buckinghamshire health and care partners.

Transformation Board 27 February 2024

Transformation Board is an Executive-level meeting with clinical and operational leads from across the Trust and is dedicated to strategic projects and oversight of delivery of the operating plan. It is chaired by our Chief Digital and Information Officer and meets on a monthly basis covering transformation portfolio updates, strategic business cases, and quality improvement (QI).

Quality Improvement - Projects on a Page

Assurance

Transformation governance

Place Strategy update

Digital Strategy update

Financial planning context

- ICS Finance position
- M10 Finance position
- Temporary Staffing update

Transformation Plans 2024/25 (Priorities, Measures, Milestones)

- Healthy Communities
- Planned Care (incl. outpatients)
- Urgent & Emergency Care
- Workforce transformation programme
- Improving Together

Breakthrough objectives 2024/25 and deployment plan

Integrated Performance Report

Approval

Data network programme